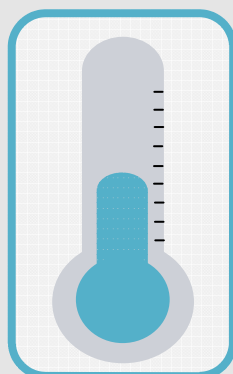


# Quarter 4 Transformation Data

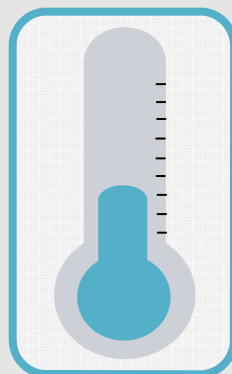
End of year budget

**£223,445,000**



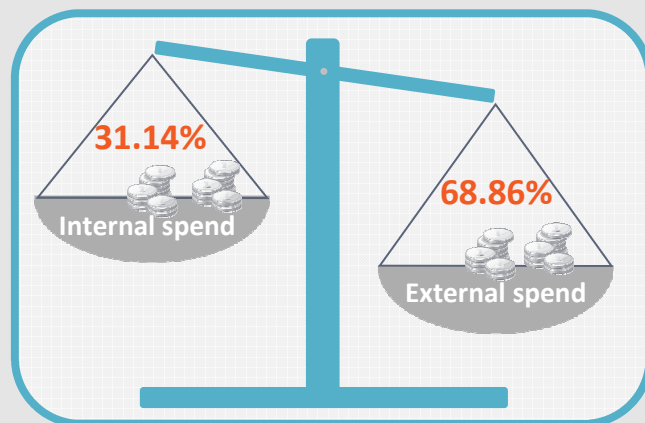
Outturn

**£223,144,555**



Year End **Underspend** of £300,395

% of budget spent **externally** exceeds the profiled budget of 53.8%



March 2011



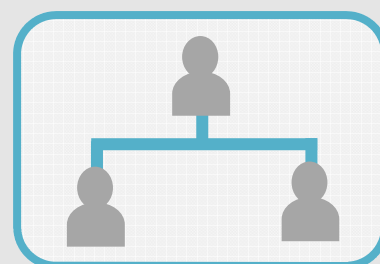
**4,219**  
FTE

Mar 2015



**2,876**  
FTE

The average number of **Council work-force layers** under the Chief Executive has **remained at 4.9**



**79%** of **residents** surveyed are **satisfied** with their **local area**

